



Index

- Profit & Loss Detail

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Introduction

The team at CooperAitken are pleased to present our Waikato Dairy Farming Benchmarking for the 2020/21 season.

After a break for a few years, we are publishing again to provide quick and timely actual cash basis results for an average farmer in the Waikato area.

These results are based on a selection of our clients who fit the group criteria and who also did not have significant business anomalies during the year, such as a significant restructure. Therefore the makeup of clients in the groups can vary each year. We note that the groups contain a variety of farm supplies, with the majority of those being Fonterra.

Our aim each year is to publish results just after season end, based on actual cash trading data. Going forward we will be obtaining authority from more clients to add to the data pool, and from there we will provide tailored solutions and data for individuals.

The Statistics package is broken into four main client groups;

- 1. Farm Owner Operators
- 2. Farm Owner with 50/50 Sharemilkers
- 3.50/50 Sharemilkers
- 4. Farm Owner with Contract Milker

Each group analysis has five sections;

- Statistics Snapshot a good quick snap shot of key KPI's for farmers
- Farm Operating Costs a comparison graph of main cost groupings
- Cash Available "Water fall Graph" a graphic view of where Cash Income was generated, where it was spent, then the remaining cash available (for Investment, Debt Repayment and Tax)
- Profit and Loss Summary overview of Income and Expenditure and the funds remaining for Investment, Debt and Tax
- Profit and Loss Detail the full details reflected in dollars, per kg of milksolids, and per cow.



Commentary

Overall, it was a very promising year with income and production being up. Expenses climbed but were helped by the reduction in interest costs. This was a solid cash flow year for all groups with positive cash available for tax, debt repayment or other investment.

Looking at the results, we can see:

- Farm Income increased with all groups showing increased payout, however also averaging higher production on both the Kg's per Ha and per Cows metrics. For Farm Owners, they had a 4% lift in payout and a 7% increase in production per hectare
- Livestock Income coming off the highs we had seen in the past.
- We saw a trend of increased average production which would indicate a kind season with better utilisation of feed
- Farmers spending trends have being influenced by regulation and bank conditions. For example we note;
 - higher spending on farm houses for Healthy homes considerations, and
 - overall spending adjusted to meet higher principle repayments by the banks.
- Overall trends with farm working expenses were consistent with inflationary pressures. However we note that while overall spending looked consistent, there were some items where the discretionary spend was higher. For example Repairs and Maintenance, which for Farm Owners was up 20% on a per Ha basis.
- Interest costs have decreased significantly across the board. Farm Owners experienced a 21% decrease per Hectare.
- Farm wage costs have climbed, reflecting the increase in wage rates and the pressure of labour shortages.
- After personal living costs (drawings), all categories had surplus funds for taxes, investment or debt repayment. Farm Owner with a Contract Milker had \$1.84, and the Farm Owners had \$1.46 per milk solid. Farm Owners with 50/50 Sharemilker had \$0.84, and the 50/50 Sharemilker had \$0.66 per milk solid.
- Interesting to note that Feed costs per kg/MS varied across the groups, and varied in comparison to 2020 trends. The Farm Owners group average was \$1.26 kg/MS, which was virtually the same as the previous year. However in the Farm Owners with 50/50 Sharemilker group it was \$0.68 kg/MS, which was a 13% increase on last year. Whereas the 50/50 Sharemilker group was \$.60 kg/MS, and the Farm Owner with Contract Milker group was \$1.29 kg/MS, which were a decrease by 12% and 15% respectively.

In Summary

There is value in benchmarking and we encourage everyone to measure their results against our statistics. If anyone wants to look into specific benchmarking and budgeting for their own situation please contact the team at CooperAitken and we will be able to provide assistance. We will be utilising the results for clients to benchmark themselves against a local base of data.



Interpretation and Components of Statistics

Interpretation of Statistics;

Dairy Payout per kg/MS: Average cash basis payout per milk solid. Includes last season's deferred.

Farm Operating Costs per kg/MS: The average farm's basic Direct Cost's incurred per kg of milk solid. These are all the farm costs except for Lease, Depreciation and Interest.

Cost of Production per kg/MS: Are all the costs for the farm less nett Livestock Income and Other Farm Trading Income, and it is also known as the breakeven point. It is a measure of resilience, and is the minimum base milk price required.

Gross Operating Income per kg/MS: Measures the sustainability and viability of the core Milk Production activity is calculated as the Gross Milk Income, plus/less Stock Movement, less Farm Operating Costs.

Net Income per kg/MS: This is essentially what is leftover for drawings, taxes, principal repayments and reinvestment. It can be used as an indicator of overall financial health.

Drawings: Solely personal living expenses. Therefore this excludes personal taxes.

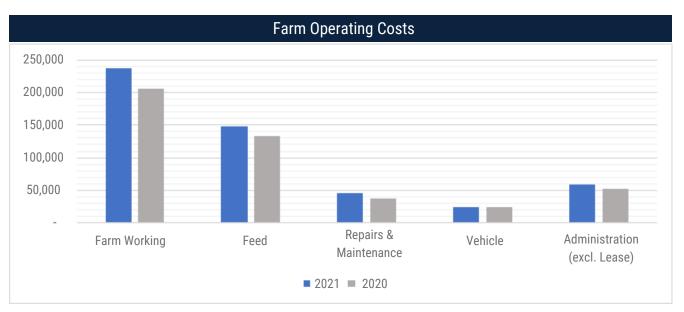
Components of Statistics;

| | Farm Operating Costs | Cost of Production | Gross Operating Income | Net Income |
|------------------------------|----------------------------|-----------------------|------------------------------|---------------|
| Livestock Sales | | | | |
| Livestock Purchases | | | | |
| Milk Income | | | | |
| Other Farm Trading Income | | | | |
| Farm Working Costs | | | | |
| Feed | | | | |
| Repairs & Maintenance | | | | |
| Vehicle Costs | | | | |
| Administration (excl. Lease) | | | | |
| Lease Expenses | | | | |
| Finance Expenses | | | | |
| Depreciation | | | | |
| Other Income | | | | |





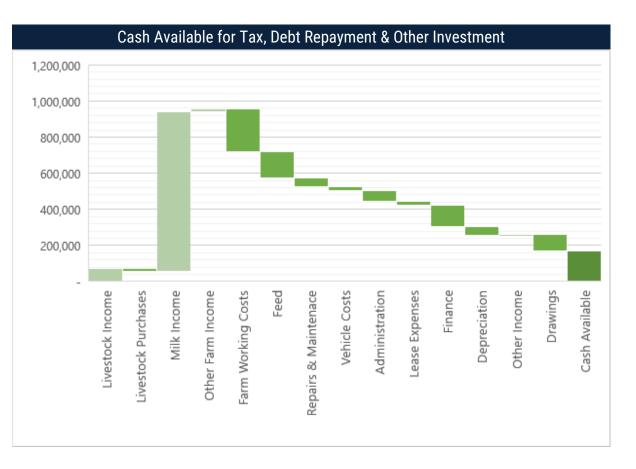
| Statistics Snapshot | 2021 | 2020 |
|-------------------------------------|----------------------|----------------------|
| Number in Group | 40 | 40 |
| Total Effective Farming area (ha) | 114.23 | 109.85 |
| Cows milked | 325 | 306 |
| Cows milked per ha | 2.84 | 2.78 |
| Total kg/MS | 117,822 | 106,151 |
| | | |
| Production per ha | 1,031 | 966 |
| Production per Cow | 363 | 347 |
| | | |
| Dairy Payout per kg/MS | \$7.49 | \$7.18 |
| Livestock Income per kg/MS | \$0.62 | \$0.68 |
| | 44.07 | 4.00 |
| Farm Operating costs per kg/MS | \$4.37 | \$4.26 |
| Cost of Production per kg/MS | \$5.30 | \$5.40 |
| Gross Operating Income per kg/MS | \$3.62 | \$3.50 |
| Net Income per kg/MS | \$2.22 | \$1.80 |
| | | |
| Animal Health cost per Cow | \$118.22 | \$110.28 |
| Fertiliser cost per ha | \$423.14 | \$417.71 |
| Repairs & Maintenance cost per ha | \$400.01 | \$333.81 |
| Feed cost per kg/MS | \$1.26 | \$1.25 |
| Interest cost per ha | \$1,002.76 | \$1,269.42 |
| Interest cost per kg/MS | \$0.97 | \$1.31 |
| Drowings per kg/MS | ¢0.77 | \$0.90 |
| Drawings per kg/MS | \$0.77 \$789.93 | \$866.61 |
| Drawings per ha Drawings per Cow | \$769.93 \$277.86 | \$311.48 |
| Diawings per Cow | \$277.00 | Ş311. 4 0 |
| | | |





Statistics Profit & Loss | Farm Owner / Operator

| Profit and Loss Summary | | | | | | | |
|--|-------------------|-------|------------|--|--|--|--|
| | <u>\$ Average</u> | kg/MS | \$ Per Cow | | | | |
| Gross Cash Income | | | | | | | |
| Production Income | 882,157 | 7.49 | 2,716.42 | | | | |
| Stock Income (nett) | 58,812 | 0.50 | 181.10 | | | | |
| , , | 940,969 | 7.99 | 2,897.52 | | | | |
| Less Farm Operating Expenses | | | | | | | |
| Feed | 148,083 | 1.26 | 455.99 | | | | |
| Wages | 82,505 | 0.70 | 254.06 | | | | |
| Other Farm Operating costs | 284,152 | 2.41 | 874.99 | | | | |
| (excludes Interest & Lease) | 514,740 | 4.37 | 1,585.03 | | | | |
| Gross Operating Cash Income | 426,230 | 3.62 | 1,312.49 | | | | |
| Plus Other Cash Income | 20,935 | 0.18 | 64.46 | | | | |
| Less Interest & Lease | 137,238 | 1.16 | 422.60 | | | | |
| Net cash from farming | 309,927 | 2.63 | 954.35 | | | | |
| Less Drawings (excludes Tax) | 90,234 | 0.77 | 277.86 | | | | |
| Less Depreciation (Asset Replacement) | 47,921 | 0.41 | 147.56 | | | | |
| Cash available for Tax, Debt Repayment | 171,772 | 1.46 | 528.94 | | | | |
| & Other Investment | | | | | | | |





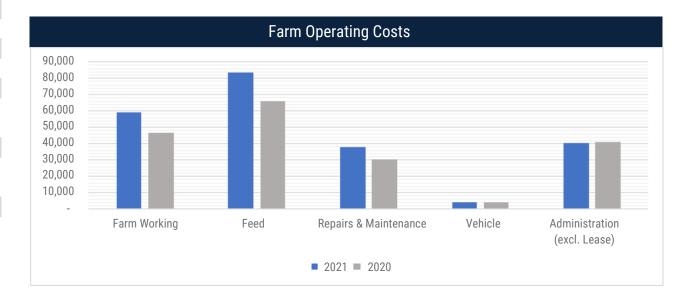


| Profit and Loss Detail | | | | | | | | | | | |
|---------------------------|------------|--------|------------|--------------------------------|------------|-------|------------|--------------------------------------|------------|-------|----------------|
| | \$ Average | kg/MS | \$ Per Cow | | \$ Average | kg/MS | \$ Per Cow | Administration Expenses | \$ Average | kq/MS | \$ Per Cow |
| Farm Income | | | | Herd Improvement | 16,992 | 0.14 | 52.32 | Accountancy & Advisory | 9,216 | 0.08 | 28.38 |
| Livestock Trading | | | | Irrigation & Effluent Disposal | 872 | 0.01 | 2.69 | ACC Levies | 5,095 | 0.04 | 15.69 |
| Sales Dairy | 72,516 | 0.62 | 223.30 | Lease of Cows | | | | Advertising | 4 | 0.00 | 0.01 |
| less Purchases Dairy | (13,705) | (0.12) | (42.20) | Other Farm Working Expenses | 3,078 | 0.03 | 9.48 | Bank Fees & Charges | 587 | 0.00 | 1.81 |
| - Total | 58,812 | 0.50 | 181.10 | Pasture Seed & Sowing | 8,080 | 0.07 | 24.88 | Communication | 407 | 0.00 | 1.25 |
| Dairy Produce Income | , | | | Wages | 79,050 | 0.67 | 243.42 | Computer, Software & Office Expenses | 123 | 0.00 | 0.38 |
| - Total | 882,157 | 7,49 | 2.716.42 | Wages - Contract Labour | 3,455 | 0.03 | 10.64 | DairyNZ | 7,844 | 0.07 | 24.15 |
| Other Farm Trading Income | , | | _, | Weed & Pest Control | 4,221 | 0.04 | 13.00 | Directors' Fees | 278 | 0.00 | 0.86 |
| Contracting | 1,251 | 0.01 | 3.85 | - Total | 237,776 | 2.02 | 732.18 | Donations | 8 | 0.00 | 0.02 |
| Grazing | 836 | 0.01 | 2.58 | Feed | | | | Entertainment | 119 | 0.00 | 0.37 |
| Hay & Silage | 1,641 | 0.01 | 5.05 | Feed Supplements - Purchased | 82,814 | 0.70 | 255.01 | Fringe Benefit Tax | 33 | 0.00 | 0.10 |
| Sundry Milk | 816 | 0.01 | 2.51 | Feed Supplements - Made | 19,961 | 0.17 | 61.47 | Health & Safety | 65 | 0.00 | 0.20 |
| Sale of Calves | - | 0.01 | 2.01 | Maize Expenses | 21,459 | 0.18 | 66.08 | Insurance | 11,341 | 0.10 | 34.92 |
| Sundry Farm Income | 190 | 0.00 | 0.58 | Grazing | 23,849 | 0.20 | 73.44 | Lease | 22,692 | 0.19 | 69.88 |
| Lease Received | 1,285 | 0.00 | 3.96 | - Total | 148,083 | 1.26 | 455.99 | Legal Fees | 836 | 0.01 | 2.57 |
| Rent Received | 4,875 | 0.01 | 15.01 | Repairs and Maintenance | | | | Other Administration Expenses | 742 | 0.01 | 2.29 |
| Rebates | 2,825 | 0.04 | 8.70 | Buildings | 2,421 | 0.02 | 7.45 | Owners Residence | 3,258 | 0.03 | 10.03 |
| Other | 3,130 | 0.02 | 9.64 | Dairy Shed Plant | 8,466 | 0.07 | 26.07 | Rates | 18,288 | 0.16 | 56.31 |
| - Total | 16,851 | 0.03 | 51.89 | Drainage | 1,296 | 0.01 | 3.99 | Seminars & Conferences | 25 | 0.00 | 0.08 |
| - Total | 10,851 | 0.14 | 51.69 | Effluent System | 1,489 | 0.01 | 4.59 | Staff Recruitment | 53 | 0.00 | 0.16 |
| Total Forming Income | 0.57.000 | 0.10 | 0.040.41 | Employee Residence | 8,532 | 0.07 | 26.27 | Staff Training | 10 | 0.00 | 0.03 |
| Total Farming Income | 957,820 | 8.13 | 2,949.41 | Farm Tracks & Races | 4,613 | 0.04 | 14.20 | Subscriptions, Licences & Permits | 328 | 0.00 | 1.01 |
| | | | | Fencing & Hedges | 6,564 | 0.06 | 20.21 | Travel Expenses Valuation Fees | - | - | - |
| Less Expenses | | | | Plant & Equipment | 7,119 | 0.06 | 21.92 | valuation Fees - Total | 24 | 0.00 | 0.07 250.58 |
| Farm Working Expenses | | | 440.00 | Service Line | 119 | 0.00 | 0.37 | Finance Expenses | 81,377 | 0.69 | 250.58 |
| Animal Health | 38,392 | 0.33 | 118.22 | Water Reticulation | 4,704 | 0.04 | 14.49 | - Total | 114,546 | 0.97 | 352.72 |
| Calf Rearing | 12,304 | 0.10 | 37.89 | Yards & Surrounds | 371 | 0.00 | 1.14 | Depreciation Expenses | 114,540 | 0.97 | 302.72 |
| Consultancy Fees | 1,482 | 0.01 | 4.56 | - Total | 45,693 | 0.39 | 140.70 | - Total | 47.921 | 0.41 | 147.56 |
| Contracting | - | | - | Vehicle Expenses | | | | Total Expenses | 699,898 | 5.94 | 2.155.19 |
| Cultivation Costs | 71 | 0.00 | 0.22 | Car Expenses | 3,135 | 0.03 | 9.00 | Other Income | 099,090 | 5.94 | 2,100.19 |
| Dairy Shed Expenses | 6,230 | 0.05 | 19.18 | Farm Bike Expenses | 4,220 | 0.04 | 12.99 | Dividends Received | 3,930 | 0.03 | 12.10 |
| Electricity & Gas | 15,215 | 0.13 | 46.85 | Fuel & Oil | 5,480 | 0.05 | 16.88 | Interest Received | 3,930 | 0.03 | 0.07 |
| Fertiliser | 32,227 | 0.27 | 99.24 | Tractor Expenses | 8,018 | 0.07 | 24.69 | MSD Wage Subsidy | 12 | 0.00 | 0.07 |
| Fertiliser - Urea | 13,574 | 0.12 | 41.80 | Truck Expenses | 3,649 | 0.03 | 11.24 | - Total | 4,084 | 0.00 | 12.58 |
| Freight & Cartage | 2,534 | 0.02 | 7.80 | - Total | 24,502 | 0.21 | 75.45 | Net Income | 262,006 | 2.22 | 806.79 |
| | | | | | | | | Net filcome | 202,000 | 2.22 | 800.79 |





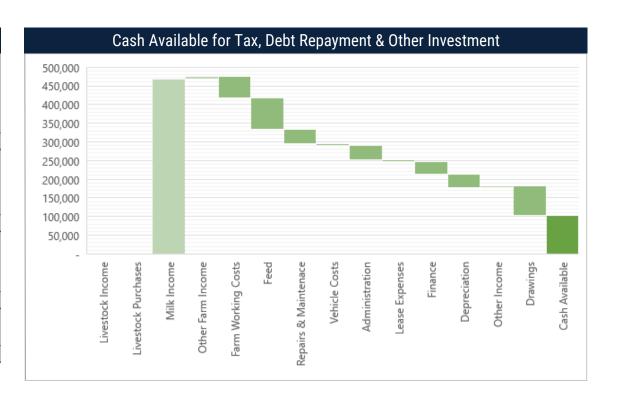
| Statistics Snapshot | 2021 | 2020 |
|-----------------------------------|----------|----------|
| Number in Group | 21 | 20 |
| Total Effective Farming area (ha) | 103.48 | 101.35 |
| Total kg/MS | 123,371 | 112,037 |
| | | |
| Production per ha | 1,192 | 1,105 |
| | | |
| Dairy Payout per kg/MS | \$3.79 | \$3.63 |
| | | |
| Farm Operating costs per kg/MS | \$1.82 | \$1.62 |
| Cost of Production per kg/MS | \$2.35 | \$2.25 |
| | | |
| Gross Operating Income per kg/MS | \$1.96 | \$2.01 |
| Net Income per kg/MS | \$1.47 | \$1.40 |
| | | |
| Fertiliser cost per ha | \$380.88 | \$300.80 |
| Repairs & Maintenance cost per ha | \$363.85 | \$300.73 |
| Feed cost per kg/MS | \$0.68 | \$0.59 |
| Interest cost per ha | \$309.82 | \$379.48 |
| Interest cost per kg/MS | \$0.26 | \$0.34 |
| | | |
| Drawings per kg/MS | \$0.63 | \$0.69 |
| Drawings per ha | \$746.94 | \$767.15 |
| | | |







| Profit and Loss Summary | | |
|--|------------|-------|
| | \$ Average | kg/MS |
| Gross Cash Income | | |
| Production Income | 466,990 | 3.79 |
| Stock Income (nett) | - | - |
| Glock modific (nett) | 466,990 | 3.79 |
| Less Farm Operating Expenses | | - |
| Feed | 83,448 | 0.68 |
| Wages | 1,244 | 0.01 |
| Other Farm Operating costs | 140,212 | 1.14 |
| (excludes Interest & Lease) | 224,904 | 1.82 |
| Gross Operating Cash Income | 242,086 | 1.96 |
| Plus Other Cash Income | 13,287 | 0.11 |
| Less Interest & Lease | 36,554 | 0.30 |
| Net cash from farming | 218,819 | 1.77 |
| Less Drawings (excludes Tax) | 77,293 | 0.63 |
| Less Depreciation (Asset Replacement) | 37,488 | 0.30 |
| Cash available for Tax, Debt Repayment | 104,038 | 0.84 |
| & Other Investment | | |



cooperation freedom in your business

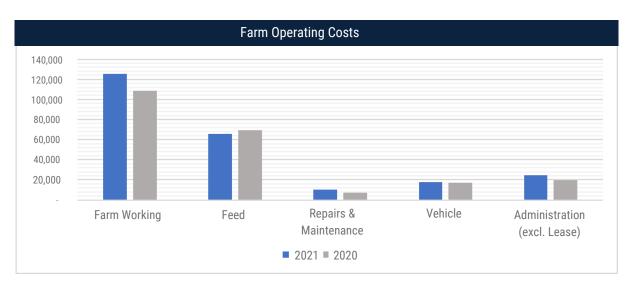
Statistics Profit & Loss | Farm Owner with 50/50 Sharemilker

| Profit and Loss Detail | | | | | | | | |
|---------------------------|------------|-------|--------------------------------|------------|-------|--------------------------------------|------------|-------|
| | \$ Average | kg/MS | | \$ Average | kg/MS | Administration Expenses | \$ Average | kg/MS |
| Farm Income | | | Herd Improvement | 186 | 0.00 | Accountancy & Advisory | 7,771 | 0.06 |
| Livestock Trading | | | Irrigation & Effluent Disposal | 833 | 0.01 | ACC Levies | 584 | 0.00 |
| Sales Dairy | - | | Lease of Cows | - | - | Advertising | - | - |
| Less Purchases Dairy | - | | Other Farm Working Expenses | 1,143 | 0.01 | Bank Fees & Charges | 302 | 0.00 |
| - Total | - | | Pasture Seed & Sowing | 6,439 | 0.05 | | 108 | 0.00 |
| Dairy Produce Income | | | Wages | 1,131 | 0.01 | Computer, Software & Office Expenses | 143 | 0.00 |
| - Total | 466,990 | 3.79 | Wages - Contract Labour | 113 | 0.00 | | 3,729 | 0.03 |
| Other Farm Trading Income | | | Weed & Pest Control | 3,194 | 0.03 | | - | - |
| Contracting | - | | - Total | 59,327 | 0.48 | Donations | - | - |
| Grazing | | | Feed | | | Entertainment | 212 | 0.00 |
| Hay & Silage | | | Feed Supplements - Purchased | 41,238 | 0.33 | Fringe Benefit Tax | - | - |
| Sundry Milk | 29 | 0.00 | Feed Supplements - Made | 5,353 | 0.04 | Health & Safety | - | - |
| Sale of Calves | 135 | 0.00 | Maize Expenses | 19,759 | 0.16 | Insurance | 6,892 | 0.06 |
| Sundry Farm Income | 1,959 | 0.02 | Grazing | 17,098 | 0.14 | Lease | 4,493 | 0.04 |
| Lease Received | 1,952 | 0.02 | - Total | 83,448 | 0.68 | • | 462 | 0.00 |
| Rent Received | 972 | 0.02 | Repairs and Maintenance | | | Other Administration Expenses | 826 | 0.01 |
| Rebates | 1,886 | 0.02 | Buildings | 3,310 | 0.03 | | 2,462 | 0.02 |
| Other | 2,230 | 0.02 | Dairy Shed Plant | 5,833 | 0.05 | | 16,115 | 0.13 |
| - Total | 9,162 | 0.02 | Drainage | 3,859 | 0.03 | | - | - |
| - TOIdi | 9,102 | 0.07 | Effluent System | 1,056 | 0.01 | Staff Recruitment | - | - |
| Total Foreign Innova- | 476 151 | 2.00 | Employee Residence | 4,202 | 0.03 | _ | - | - |
| Total Farming Income | 476,151 | 3.86 | Farm Tracks & Races | 4,952 | 0.04 | Subscriptions, Licences & Permits | 375 | 0.00 |
| | | | Fencing & Hedges | 5,899 | 0.05 | | 12 | 0.00 |
| Less Expenses | | | Plant & Equipment | 3,069 | 0.02 | | 200 | 0.00 |
| Farm Working Expenses | | | Service Line | 9 | 0.00 | | 44,687 | 0.36 |
| Animal Health | 1,002 | 0.01 | Water Reticulation | 3,919 | 0.03 | • | | |
| Calf Rearing | 891 | 0.01 | Yards & Surrounds | 1,545 | 0.01 | - Total | 32,061 | 0.26 |
| Consultancy Fees | 2,423 | 0.02 | - Total | 37,651 | 0.31 | Depreciation Expenses | | |
| Contracting | 1,136 | 0.01 | Vehicle Expenses | | | - Total | 37,488 | 0.30 |
| Cultivation Costs | 217 | 0.00 | Car Expenses | 993 | | Total Expenses | 298,946 | 2.42 |
| Dairy Shed Expenses | 564 | 0.00 | Farm Bike Expenses | 607 | 0.00 | Other Income | | |
| Electricity & Gas | 639 | 0.01 | Fuel & Oil | 295 | 0.00 | | 2,460 | 0.02 |
| Fertiliser | 33,934 | 0.28 | Tractor Expenses | 722 | 0.01 | Interest Received | 1,656 | 0.01 |
| Fertiliser - Urea | 4,570 | 0.04 | Truck Expenses | 1,668 | 0.01 | MSD Wage Subsidy | | - |
| Freight & Cartage | 910 | 0.01 | - Total | 4,284 | 0.03 | | 4,126 | 0.03 |
| | | | | | | Net Income | 181,331 | 1.47 |



Statistics Snapshot | 50/50 Sharemilker

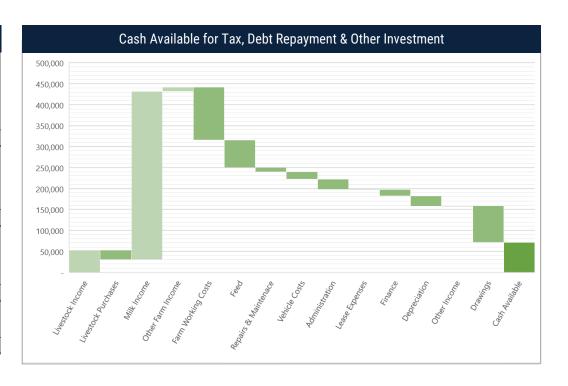
| Number in Group 14 12 Cows milked 299 283 Total kg/MS 109,135 101,698 Production per Cow 364 359 Dairy Payout per kg/MS \$3.67 \$3.49 Livestock Income per kg/MS \$0.49 \$0.45 Farm Operating costs per kg/MS \$2.24 \$2.18 Cost of Production per kg/MS \$2.22 \$2.19 Gross Operating Income per kg/MS \$1.72 \$1.64 Net Income per kg/MS \$1.45 \$1.31 Animal Health cost per Cow \$91.46 \$98.51 Feed cost per kg/MS \$0.60 \$0.68 | Statistics Snapshot | 2021 | 2020 |
|---|----------------------------------|----------|----------|
| Total kg/MS 109,135 101,698 Production per Cow 364 359 Dairy Payout per kg/MS \$3.67 \$3.49 Livestock Income per kg/MS \$0.49 \$0.45 Farm Operating costs per kg/MS \$2.24 \$2.18 Cost of Production per kg/MS \$2.22 \$2.19 Gross Operating Income per kg/MS \$1.72 \$1.64 Net Income per kg/MS \$1.45 \$1.31 Animal Health cost per Cow \$91.46 \$98.51 | Number in Group | 14 | 12 |
| Production per Cow 364 359 Dairy Payout per kg/MS \$3.67 \$3.49 Livestock Income per kg/MS \$0.49 \$0.45 Farm Operating costs per kg/MS \$2.24 \$2.18 Cost of Production per kg/MS \$2.22 \$2.19 Gross Operating Income per kg/MS \$1.72 \$1.64 Net Income per kg/MS \$1.45 \$1.31 Animal Health cost per Cow \$91.46 \$98.51 | Cows milked | 299 | 283 |
| Dairy Payout per kg/MS \$3.67 \$3.49 Livestock Income per kg/MS \$0.49 \$0.45 Farm Operating costs per kg/MS \$2.24 \$2.18 Cost of Production per kg/MS \$2.22 \$2.19 Gross Operating Income per kg/MS \$1.72 \$1.64 Net Income per kg/MS \$1.45 \$1.31 Animal Health cost per Cow \$91.46 \$98.51 | Total kg/MS | 109,135 | 101,698 |
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| Cost of Production per kg/MS \$2.22 \$2.19 Gross Operating Income per kg/MS \$1.72 \$1.64 Net Income per kg/MS \$1.45 \$1.31 Animal Health cost per Cow \$91.46 \$98.51 | Livestock Income per kg/MS | \$0.49 | \$0.45 |
| Cost of Production per kg/MS \$2.22 \$2.19 Gross Operating Income per kg/MS \$1.72 \$1.64 Net Income per kg/MS \$1.45 \$1.31 Animal Health cost per Cow \$91.46 \$98.51 | | | |
| Gross Operating Income per kg/MS \$1.72 \$1.64 Net Income per kg/MS \$1.45 \$1.31 Animal Health cost per Cow \$91.46 \$98.51 | Farm Operating costs per kg/MS | \$2.24 | \$2.18 |
| Net Income per kg/MS \$1.45 \$1.31 Animal Health cost per Cow \$91.46 \$98.51 | Cost of Production per kg/MS | \$2.22 | \$2.19 |
| Net Income per kg/MS \$1.45 \$1.31 Animal Health cost per Cow \$91.46 \$98.51 | | | |
| Animal Health cost per Cow \$91.46 \$98.51 | Gross Operating Income per kg/MS | \$1.72 | \$1.64 |
| · | Net Income per kg/MS | \$1.45 | \$1.31 |
| · | | | |
| Feed cost per kg/MS \$0.60 \$0.68 | Animal Health cost per Cow | \$91.46 | \$98.51 |
| | Feed cost per kg/MS | \$0.60 | \$0.68 |
| Interest cost per kg/MS \$0.14 \$0.19 | Interest cost per kg/MS | \$0.14 | \$0.19 |
| | | | |
| Drawings per kg/MS \$0.80 \$0.63 | Drawings per kg/MS | \$0.80 | \$0.63 |
| Drawings per Cow \$290.10 \$225.83 | Drawings per Cow | \$290.10 | \$225.83 |
| | | | |







| Profit and Loss Summary | | | | | | | | | |
|--|------------|-------|----------|--|--|--|--|--|--|
| | \$ Average | kg/MS | Per Cow | | | | | | |
| Gross Cash Income | | | | | | | | | |
| Production Income | 400,718 | 3.67 | 1,338.08 | | | | | | |
| Stock Income (nett) | 30,823 | 0.28 | 102.93 | | | | | | |
| | 431,541 | 3.95 | 1,441.01 | | | | | | |
| Less Farm Operating Expenses | | - | - | | | | | | |
| Feed | 65,987 | 0.60 | 220.34 | | | | | | |
| Wages | 34,049 | 0.31 | 113.70 | | | | | | |
| Other Farm Operating costs | 144,247 | 1.32 | 481.67 | | | | | | |
| (excludes Interest & Lease) | 244,283 | 2.24 | 815.71 | | | | | | |
| Gross Operating Cash Income | 187,258 | 1.72 | 625.30 | | | | | | |
| Plus Other Cash Income | 10,668 | 0.10 | 35.62 | | | | | | |
| Less Interest & Lease | 14,740 | 0.14 | 49.22 | | | | | | |
| Net cash from farming | 183,186 | 1.68 | 611.70 | | | | | | |
| Less Drawings (exludes Tax) | 86,877 | 0.80 | 290.10 | | | | | | |
| Less Depreciation (Asset Replacement) | 24,671 | 0.23 | 82.38 | | | | | | |
| Cash available for Tax, Debt Repayment | 71,639 | 0.66 | 239.22 | | | | | | |
| & Other Investment | | | | | | | | | |



cooperative freedom in your business

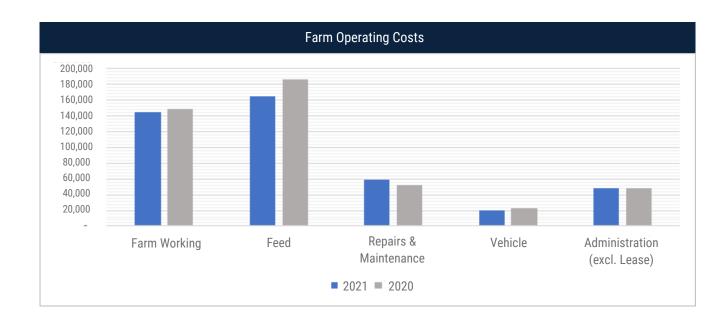
Statistics Profit & Loss | 50/50 Sharemilker

| Profit and Loss Detail | | | | | | | | | | | |
|---------------------------|------------|--------|----------|--------------------------------|------------|-------|---------|--------------------------------------|------------|-------|------------|
| | \$ Average | kg/MS | Per Cow | | \$ Average | kg/MS | Per Cow | Administration Expenses | \$ Average | kg/MS | \$ Per Cow |
| Farm Income | | | | Herd Improvement | 20,129 | 0.18 | 67.21 | Accountancy & Advisory | 7,142 | 0.07 | 23.85 |
| Livestock Trading | | | | Irrigation & Effluent Disposal | - | - | - | ACC Levies | 4,795 | 0.04 | 16.01 |
| Sales Dairy | 53,320 | 0.49 | 178.05 | Lease of Cows | - | - | - | Advertising | - | | - |
| Less Purchases Dairy | (22,496) | (0.21) | (75.12) | Other Farm Working Expenses | 3,299 | 0.03 | 11.02 | Bank Fees & Charges | 434 | 0.00 | 1.45 |
| - Total | 30,823 | 0.28 | 102.93 | Pasture Seed & Sowing | 1,056 | 0.01 | 3.52 | Communication | 798 | 0.01 | 2.66 |
| Dairy Produce Income | | | | Wages | 34,049 | 0.31 | 113.70 | Computer, Software & Office Expenses | 115 | 0.00 | 0.38 |
| - Total | 400,718 | 3.67 | 1,338.08 | Wages - Contract Labour | • | | | DairyNZ | 2,774 | 0.03 | 9.26 |
| Other Farm Trading Income | , | | ., | Weed & Pest Control | 832 | 0.01 | 2.78 | Directors' Fees | • | | |
| Contracting | | | | - Total | 125,688 | 1.15 | 419.70 | Donations | 7 | 0.00 | 0.02 |
| Grazing | | | | Feed | | | | Entertainment | 24 | 0.00 | 0.08 |
| Hay & Silage | _ | | | Feed Supplements - Purchased | 31,238 | 0.29 | 104.31 | Fringe Benefit Tax | • | | - |
| Sundry Milk | | | | Feed Supplements - Made | 6,884 | 0.06 | 22.99 | Health & Safety | 68 | 0.00 | 0.23 |
| Sale of Calves | | | | Maize Expenses | 8,370 | 0.08 | 27.95 | Insurance | 4,065 | 0.04 | 13.58 |
| Sundry Farm Income | 116 | 0.00 | 0.39 | Grazing | 19,495 | 0.18 | 65.10 | Lease | - | | - |
| Lease Received | - | 0.00 | 0.39 | - Total | 65,987 | 0.60 | 220.34 | Legal Fees - Deductible | 600 | 0.01 | 2.00 |
| Rent Received | | | | Repairs and Maintenance | | | | Other Administration Expenses | 1,018 | 0.01 | 3.40 |
| Rebates | 814 | 0.01 | 2.72 | Buildings | 3 | 0.00 | 0.01 | Owners Residence | 2,049 | 0.02 | 6.84 |
| | | | | Dairy Shed Plant | 1,451 | 0.01 | 4.85 | Rates | 425 | 0.00 | 1.42 |
| Other | 9,177 | 0.08 | 30.64 | Drainage | 332 | 0.00 | 1.11 | Seminars & Conferences | 120 | 0.00 | 0.40 |
| - Total | 10,106 | 0.09 | 33.75 | Effluent System | 36 | 0.00 | 0.12 | Staff Recruitment | - | • | |
| | | | | Employee Residence | 400 | 0.00 | 1.34 | Staff Training | - | - | - |
| Total Farming Income | 441,648 | 4.05 | 1,474.76 | Farm Tracks & Races | 155 | 0.00 | 0.52 | Subscriptions, Licences & Permits | 244 | 0.00 | 0.81 |
| | | | | Fencing & Hedges | 1,555 | 0.01 | 5.19 | Travel Expenses | 68 | 0.00 | 0.23 |
| Less Expenses | | | | Plant & Equipment | 5,588 | 0.05 | 18.66 | Valuation Fees | - | • | - |
| Farm Working Expenses | | | | Service Line | | | | - Total | 24,746 | 0.23 | 82.63 |
| Animal Health | 27,389 | 0.25 | 91.46 | Water Reticulation | 600 | 0.01 | 2.00 | Finance Expenses | | | |
| Calf Rearing | 4,943 | 0.05 | 16.51 | Yards & Surrounds | | - | - | - Total | 14,740 | 0.14 | 49.22 |
| Consultancy Fees | 50 | 0.00 | 0.17 | - Total | 10,120 | 0.09 | 33.79 | Depreciation Expenses | | | |
| Contracting | - | | | Vehicle Expenses | | | | - Total | 24,671 | 0.23 | 82.38 |
| Cultivation Costs | 133 | 0.00 | 0.44 | Car Expenses | 2,499 | 0.02 | | Total Expenses | 283,694 | 2.60 | 947.31 |
| Dairy Shed Expenses | 5,777 | 0.05 | 19.29 | Farm Bike Expenses | 3,817 | 0.03 | | Other Income | | | |
| Electricity & Gas | 13,596 | 0.12 | 45.40 | Fuel & Oil | 3,413 | 0.03 | 11.40 | Dividends Received | 543 | 0.00 | 1.81 |
| Fertiliser | 7,152 | 0.07 | 23.88 | Tractor Expenses | 5,104 | 0.05 | 17.04 | Interest Received | 19 | 0.00 | 0.06 |
| Fertiliser - Urea | 3,909 | 0.04 | 13.05 | Truck Expenses | 2,908 | 0.03 | 9.71 | MSD Wage Subsidy | - | • | |
| Freight & Cartage | 3,373 | 0.03 | 11.26 | - Total | 17,742 | 0.16 | 59.24 | - Total | 562 | 0.01 | 1.88 |
| | 3,0,0 | | | | | | | Net Income | 158,516 | 1.45 | 529.32 |

cooperative freedom in your business

Statistics Snapshot | Farm Owner with Contract Milker

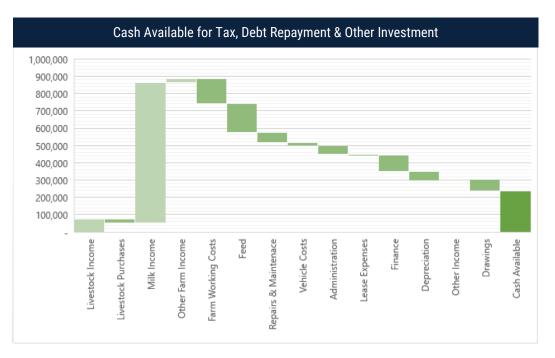
| Statistics Snapshot | 2021 | 2020 |
|-----------------------------------|----------|------------|
| Number in Group | 13 | 13 |
| Total Effective Farming area (ha) | 116.77 | 114.97 |
| Cows milked | 333 | 328 |
| Cows milked per ha | 2.85 | 2.86 |
| Total kg/MS | 128,328 | 125,648 |
| | | |
| Production per ha | 1,099 | 1,093 |
| Production per Cow | 386 | 383 |
| | | |
| Dairy Payout per kg/MS | \$6.31 | \$6.04 |
| Livestock Income per kg/MS | \$0.57 | \$0.58 |
| | | |
| Farm Operating costs per kg/MS | \$3.41 | \$3.64 |
| Cost of Production per kg/MS | \$3.99 | \$4.50 |
| | | |
| Gross Operating Income per kg/MS | \$3.30 | \$2.80 |
| Net Income per kg/MS | \$2.36 | \$1.58 |
| | | |
| Animal Health cost per Cow | \$107.20 | \$102.76 |
| Fertiliser cost per ha | \$434.52 | \$489.10 |
| Repairs & Maintenance cost per ha | \$508.78 | \$457.94 |
| Feed cost per kg/MS | \$1.29 | \$1.48 |
| Interest cost per ha | \$825.04 | \$1,180.57 |
| Interest cost per kg/MS | \$0.75 | \$1.08 |
| | | |
| Drawings per kg/MS | \$0.52 | \$0.46 |
| Drawings per ha | \$569.55 | \$497.89 |
| Drawings per Cow | \$199.87 | \$174.26 |





Statistics Profit & Loss | Farm Owner with Contract Milker

| Profit and Loss Summary | | | | | | | | | | |
|--|------------|-------|----------|--|--|--|--|--|--|--|
| | \$ Average | kg/MS | Per Cow | | | | | | | |
| Gross Cash Income | | | | | | | | | | |
| Production Income | 809,145 | 6.31 | 2,431.66 | | | | | | | |
| Stock Income (nett) | 52,559 | 0.41 | 157.95 | | | | | | | |
| | 861,703 | 6.71 | 2,589.61 | | | | | | | |
| Less Farm Operating Expenses | | - | - | | | | | | | |
| Feed | 165,085 | 1.29 | 496.12 | | | | | | | |
| Wages | 3,188 | 0.02 | 9.58 | | | | | | | |
| Other Farm Operating costs | 269,734 | 2.10 | 810.61 | | | | | | | |
| (excludes Interest & Lease) | 438,008 | 3.41 | 1,316.31 | | | | | | | |
| Gross Operating Cash Income | 423,696 | 3.30 | 1,273.30 | | | | | | | |
| Plus Other Cash Income | 29,994 | 0.23 | 90.14 | | | | | | | |
| Less Interest & Lease | 99,090 | 0.77 | 297.79 | | | | | | | |
| Net cash from farming | 354,600 | 2.76 | 1,065.65 | | | | | | | |
| Less Drawings (excludes Tax) | 66,506 | 0.52 | 199.87 | | | | | | | |
| Less Depreciation (Asset Replacement) | 52,021 | 0.41 | 156.33 | | | | | | | |
| Cash available for Tax, Debt Repayment | 236,073 | 1.84 | 709.45 | | | | | | | |
| & Other Investment | | | | | | | | | | |





Statistics Profit & Loss | Farm Owner with Contract Milker

| Profit and Loss Detail | | | | | | | | | | | | |
|---------------------------|------------|--------|----------|--------------------------------|------------|-------|---------|--------------------------------------|------------|-------|------------|--|
| | \$ Average | kg/MS | Per Cow | | \$ Average | kq/MS | Per Cow | Administration Expenses | \$ Average | kg/MS | \$ Per Cow | |
| Farm Income | | | | Herd Improvement | 17,302 | 0.13 | 52.00 | Accountancy & Advisory | 7,212 | 0.06 | 21.67 | |
| Livestock Trading | | | | Irrigation & Effluent Disposal | 679 | 0.01 | 2.04 | ACC Levies | 2,682 | 0.02 | 8.06 | |
| Sales Dairy | 73,587 | 0.57 | 221.15 | Lease of Cows | 285 | 0.00 | 0.86 | Advertising | | - | | |
| Less Purchases Dairy | (21,029) | (0.16) | (63.20) | Other Farm Working Expenses | 1,909 | 0.01 | 5.74 | Bank Fees & Charges | 282 | 0.00 | | |
| - Total | 52,559 | 0.41 | 157.95 | Pasture Seed & Sowing | 7,359 | 0.06 | 22.12 | Communication | 513 | 0.00 | 1.54 | |
| Dairy Produce Income | , | | | Wages | 3,188 | 0.02 | 9.58 | Computer, Software & Office Expenses | 660 | 0.01 | 1.98 | |
| - Total | 809,145 | 6.31 | 2,431.66 | Wages - Contract Labour | - | | | DairyNZ | 7,408 | 0.06 | 22.26 | |
| Other Farm Trading Income | , | | _, | Weed & Pest Control | 5,653 | 0.04 | 16.99 | Directors' Fees | - | - | - | |
| Contracting | _ | | - | - Total | 144,877 | 1.13 | 435.39 | Donations | 6 | 0.00 | | |
| Grazing | | | - | Feed | | | | Entertainment | 158 | 0.00 | | |
| Hay & Silage | | | - | Feed Supplements - Purchased | 85,014 | 0.66 | 255.49 | Fringe Benefit Tax | 180 | 0.00 | | |
| Sundry Milk | | | | Feed Supplements - Made | 18,715 | 0.15 | 56.24 | Health & Safety | 45 | 0.00 | | |
| Sale of Calves | | | | Maize Expenses | 25,289 | 0.20 | 76.00 | Insurance | 11,345 | 0.09 | | |
| Sundry Farm Income | 871 | 0.01 | 2.62 | Grazing | 36,067 | 0.28 | 108.39 | Lease | 2,751 | 0.02 | 8.27 | |
| Lease Received | 2,523 | 0.01 | 7.58 | - Total | 165,085 | 1.29 | 496.12 | Legal Fees - Deductible | | - | | |
| Rent Received | 1,306 | 0.02 | 3.92 | Repairs and Maintenance | | | | Other Administration Expenses | 422 | 0.00 | | |
| Rebates | 3,152 | 0.01 | 9.47 | Buildings | 4,320 | 0.03 | 12.98 | Owners Residence | 1,954 | 0.02 | | |
| Other | 16,212 | 0.02 | 48.72 | Dairy Shed Plant | 12,925 | 0.10 | 38.84 | Rates | 14,783 | 0.12 | 44.43 | |
| - Total | 24,063 | 0.13 | 72.31 | Drainage | 937 | 0.01 | 2.82 | Seminars & Conferences | - | - | - | |
| - Total | 24,003 | 0.19 | /2.31 | Effluent System | 2,789 | 0.02 | 8.38 | Staff Recruitment | | - | | |
| Total Farming Income | 005.767 | | 0.661.00 | Employee Residence | 8,594 | 0.07 | 25.83 | Staff Training | | - | | |
| | 885,767 | 6.90 | 2,661.93 | Farm Tracks & Races | 6,203 | 0.05 | 18.64 | Subscriptions, Licences & Permits | 796 | 0.01 | 2.39 | |
| | | | | Fencing & Hedges | 6,351 | 0.05 | 19.09 | Travel Expenses | 290 | 0.00 | 0.87 | |
| Less Expenses | | | | Plant & Equipment | 6,772 | 0.05 | 20.35 | Valuation Fees | - | - | - | |
| Farm Working Expenses | | | | Service Line | 37 | 0.00 | 0.11 | - Total | 51,488 | 0.40 | 154.73 | |
| Animal Health | 35,672 | 0.28 | 107.20 | Water Reticulation | 4,714 | 0.04 | 14.17 | Finance Expenses | | | | |
| Calf Rearing | 14,683 | 0.11 | 44.13 | Yards & Surrounds | 5,768 | 0.04 | 17.33 | - Total | 96,339 | 0.75 | 289.52 | |
| Consultancy Fees | 3,450 | 0.03 | 10.37 | - Total | 59,410 | 0.46 | 178.54 | Depreciation Expenses | | | | |
| Contracting | - | | - | Vehicle Expenses | | | | - Total | 52,021 | 0.41 | 156.33 | |
| Cultivation Costs | - | | - | Car Expenses | 2,180 | 0.02 | 6.55 | Total Expenses | 589,118 | 4.59 | 1,770.43 | |
| Dairy Shed Expenses | 2,202 | 0.02 | 6.62 | Farm Bike Expenses | 2,015 | 0.02 | 6.06 | Other Income | | | | |
| Electricity & Gas | 1,756 | 0.01 | 5.28 | Fuel & Oil | 3,272 | 0.03 | 9.83 | Dividends Received | 5,738 | 0.04 | | |
| Fertiliser | 34,876 | 0.27 | 104.81 | Tractor Expenses | 8,356 | 0.07 | 25.11 | Interest Received | 79 | 0.00 | 0.24 | |
| Fertiliser - Urea | 12,001 | 0.09 | 36.06 | Truck Expenses | 4,074 | 0.03 | 12.24 | MSD Wage Subsidy | - | - | - | |
| Freight & Cartage | 3,863 | 0.03 | 11.61 | - Total | 19,898 | 0.16 | 59.80 | - Total | 5,931 | 0.05 | | |
| | | | | | | | | Net Income | 302,579 | 2.36 | 909.32 | |